# CONSOLIDATED FINANCIAL STATEMENTS WITH CONSOLIDATING INFORMATION

December 31, 2015, 2014, and 2013

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#### INDEPENDENT AUDITOR'S REPORT

To the Board of Directors Working Capital for Community Needs, Inc. Madison, Wisconsin

We have audited the accompanying consolidated financial statements of Working Capital for Community Needs, Inc., which comprise the consolidated statements of financial position as of December 31, 2015, 2014, and 2013, and the related consolidated statements of activities, functional expenses, and cash flows for the years then ended, and the related notes to the financial statements.

### Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these consolidated financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of consolidated financial statements that are free from material misstatement, whether due to fraud or error.

# Auditor's Responsibility

Our responsibility is to express an opinion on these consolidated financial statements based on our audits. We conducted our audits in accordance with auditing standards generally accepted in the United States of America. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the consolidated financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the consolidated financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the consolidated financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the consolidated financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the consolidated financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

#### **Opinion**

In our opinion, the consolidated financial statements referred to above present fairly, in all material respects, the financial position of Working Capital for Community Needs, Inc. as of December 31, 2015, 2014, and 2013, and the changes in its net assets and its cash flows for the years then ended in accordance with accounting principles generally accepted in the United States of America.

# Report on Consolidating Information

Our audit was conducted for the purpose of forming an opinion on the consolidated financial statements as a whole. The consolidating schedules of financial position and activities are presented for purposes

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of additional analysis of the consolidated financial statements rather than to present the financial position and changes in net assets of the individual entities, and they are not a required part of the consolidated financial statements. Such information is the responsibility of management and was derived from and relates directly to the underlying accounting and other records used to prepare the consolidated financial statements. The consolidating information has been subjected to the auditing procedures applied in the audit of the consolidated financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the consolidated financial statements or to the consolidated financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the consolidating information is fairly stated in all material respects in relation to the consolidated financial statements as a whole.

Wegner CPAs, LLP Madison, Wisconsin

Wegner Clas LLP

March 30, 2016

WORKING CAPITAL FOR COMMUNITY NEEDS, INC. CONSOLIDATED STATEMENTS OF FINANCIAL POSITION December 31, 2015, 2014, and 2013

	2015	2014	2013
ASSETS			
CURRENT ASSETS Cash	\$ 1,295,854	\$ 931,038	\$ 1,910,620
Accrued interest receivable - net	161,165	111,892	190,333
CC Fund notes receivable - current portion	6,774,147	7,123,026	7,244,634
CN LLC notes receivable - current portion	60,900	370,125 163,976	189,971 482,351
Notes receivable fair value - current portion Prepaid expenses	18,833	15,566	37,817
Inventory	1,067	1,067	-
Derivatives fair value	22,802	6,550	-
Other receivables	6,535	10,844	
Total current assets	8,341,303	8,734,084	10,055,726
OTHER ASSETS			
CC Fund notes receivable less current portion	4,138,283	4,257,610	3,464,097
CN LLC notes receivable less current portion Notes receivable fair value less current portion	48,000 126,187	112,500 293,388	150,000
Property and equipment - net	119,373	56,314	
Total assets	\$ 12,773,146	\$ 13,453,896	\$ 13,669,823
LIABILITIES AND NET ASSETS			
CURRENT LIABILITIES			
CC Fund notes payable - current portion	\$ 4,155,186	\$ 3,950,263	\$ 2,548,263
Accounts payable Derivatives fair value	35,614	28,329	41,434
Accrued interest payable - current portion	169,866	70,708	3,406 44,553
Total current liabilities	4,360,666	4,049,300	2,637,656
LONG-TERM LIABILITIES			
CC Fund notes payable less current portion	7,004,133	7,586,334	8,719,984
CN LLC notes payable Accrued interest payable less current portion	40,000 -	- 112,768	- 139,735
Total liabilities	11 101 700		
Total habilities	11,404,799	11,748,402	11,497,375
NET ASSETS	4.000.01=	4 70- 40:	0.4== 4.4=
Unrestricted Temporarily restricted	1,368,347	1,705,494	2,155,113 17,335
remporality restricted			17,555
Total net assets	1,368,347	1,705,494	2,172,448
Total liabilities and net assets	\$ 12,773,146	\$ 13,453,896	\$ 13,669,823

CONSOLIDATED STATEMENTS OF ACTIVITIES Years ended December 31, 2015, 2014, and 2013

UNRESTRICTED NET ASSETS	2015	2014	2013
SUPPORT AND REVENUE Investment return Contributions Loan fees	\$ 1,030,721 129,344 58,850	\$ 1,146,238 109,167 108,150	\$ 1,030,240 127,224 93,445
Tour fees Sales Other	8,734	640 20,146	19,160 337 742
Total unrestricted support and revenue	1,227,649	1,384,341	1,271,148
EXPENSES Program services	4 407 750	4 004 000	004.044
Microfinance Educational and other Supporting activities	1,187,753 46,493	1,364,369 76,646	881,244 74,802
Management and general Fundraising	258,792 71,758	334,424 75,856	256,524 38,286
Total expenses	1,564,796	1,851,295	1,250,856
Net assets released from restrictions		17,335	249,784
Change in unrestricted net assets	(337,147)	(449,619)	270,076
TEMPORARILY RESTRICTED NET ASSETS Contributions Net assets released from restrictions	- -	- (17,335)	17,335 (249,784)
Change in temporarily restricted net assets	_	(17,335)	(232,449)
Change in net assets	(337,147)	(466,954)	37,627
Net assets - beginning of year	1,705,494	2,172,448	2,134,821
Net assets - end of year	\$ 1,368,347	\$ 1,705,494	\$ 2,172,448

WORKING CAPITAL FOR COMMUNITY NEEDS, INC.
CONSOLIDATED STATEMENTS OF FUNCTIONAL EXPENSES
Years ended December 31, 2015, 2014, and 2013

	Prograr	n Services			
		Educational	Management		
2015	Microfinance	and other	and General	Fundraising	Total
Personnel	\$ 307,944	\$ 15,176	\$ 162.101	\$ 39,132	\$ 524.353
Interest on investor loans	353,686	361	-	-	354,047
Consultants	209,929	401	54,729	4,225	269,284
Legal	45,722	3,095	1,828	-	50,645
Grants and allocations	-	-	· -	100	100
Office expense	16,176	7,592	3,659	5,344	32,771
Accounting	-	· -	17,693	-	17,693
Resources	5,293	-	-	1,591	6,884
Insurance	7,038	4,923	1,348	261	13,570
Bank and investment fees	10,053	839	1,247	1,143	13,282
Occupancy	13,328	2,308	2,543	2,254	20,433
Travel and training	93,517	2,002	3,005	4,456	102,980
Conferences and meetings	1,496	249	5,446	2,727	9,918
Provision for loan losses	87,565	-	-	-	87,565
Provision for interest losses	12,919	-	-	-	12,919
Marketing	1,369	2,067	-	5,672	9,108
Depreciation	16,946	6,749	3,865	-	27,560
Other	4,772	731	1,328	4,853	11,684
Total expenses	\$ 1,187,753	\$ 46,493	\$ 258,792	\$ 71,758	\$ 1,564,796
	Program	n Services			
		Educational	Management		
2014	Microfinance	and other	and General	Fundraising	Total
Personnel	\$ 199,008	\$ 21,067	\$ 238,367	\$ 36,862	\$ 495,304
Interest on investor loans	363,805	Ψ 21,007 -	φ 200,007	Ψ 00,002	363,805
Consultants	248,967	1,692	27,436	380	278,475
Legal	44.766	-,002	547	-	45,313
Grants and allocations	31,916	17,035	-	_	48,951
Office expense	23,202	3,525	12,219	5,232	44,178
Accounting	-	, <u>-</u>	17,167	· -	17,167
Resources	11,217	2,134	103	431	13,885
Insurance	5,249	505	3,834	589	10,177
Bank and investment fees	12,734	1,071	1,611	1,860	17,276
Occupancy	20,808	2,497	4,856	2,915	31,076
Travel and training	79,210	6,786	14,081	5,670	105,747
Conferences and meetings	1,296	906	5,798	9,986	17,986
Provision for loan losses	281,943	-	-	-	281,943
Provision for interest losses	18,182	-	-	-	18,182
Marketing	1,567	16,302	1,934	8,258	28,061
Depreciation	14,140	2,977	3,808	3,473	24,398
Other	6,359	149	2,663	200	9,371
Total expenses	\$ 1,364,369	\$ 76,646	\$ 334,424	\$ 75,856	\$ 1,851,295

WORKING CAPITAL FOR COMMUNITY NEEDS, INC.
CONSOLIDATED STATEMENTS OF FUNCTIONAL EXPENSES (continued)
Years ended December 31, 2015, 2014, and 2013

		Program	Service	es				
2013	Microf	inance		ucational d other	nagement d General	Fu	ndraising	 Total
Personnel Interest on investor loans Consultants Legal Grants and allocations Office expense Accounting Resources Insurance Bank and investment fees Occupancy Travel and training Conferences and meetings Provision for loan losses Marketing Other	1	42,720 83,678 31,226 26,750 7,637 5,676 2,500 10,815 38,703 27,912 6,904 95,461 403 859	\$	21,969 4,136 - 3,979 - 3,322 - 3,188 25,949 598 - 11,494 167	\$ 186,621 - 3,288 6,274 - 11,721 16,006 471 6,290 744 4,829 4,008 13,263 - 1,414 1,595	\$	24,871 896 - 100 2,699 - 535 - 1,241 3,720 325 865 - 1,690 1,344	\$ 376,181 383,678 139,546 33,024 100 26,036 16,006 10,004 8,790 12,800 50,440 58,194 21,630 95,461 15,001 3,965
Total expenses	\$ 8	81,244	\$	74,802	\$ 256,524	\$	38,286	\$ 1,250,856

WORKING CAPITAL FOR COMMUNITY NEEDS, INC. CONSOLIDATED STATEMENTS OF CASH FLOWS Years ended December 31, 2015, 2014, and 2013

		2015 2014			2013	
CASH FLOWS FROM OPERATING ACTIVITIES	_					
Change in net assets	\$	(337,147)	\$	(466,954)	\$	37,627
Adjustments to reconcile change in net assets						
to net cash flows from operating activities  Depreciation		27,560		24,398		_
(Gain) loss on hedging activity		(9,076)		6,656		(27,090)
(Gain) loss on notes recievable fair value		8,568		(21,430)		11,006
Interest reserve		12,919		18,182		-
Loan loss reserve		87,565		281,943		95,461
Conversion of note receivable to grant		, -		31,916		´ -
(Increase) decrease in assets						
Unconditional promises to give		-		-		50,000
Accrued interest receivable		(62,192)		60,259		72,232
Notes receivable		1,076,975		(1,082,001)		(355,592)
Prepaid expenses		(3,267)		22,251		(27,617)
Inventory		-		(1,067)		-
Other receivables		4,309		(10,844)		-
Increase (decrease) in liabilities		7.005		(40.405)		45 770
Accounts payable		7,285		(13,105)		15,776
Deferred revenue Accrued interest payable		(13,610)		(812)		(5,600) 4,620
Grants payable		(13,010)		(012)		(86,400)
Granto payable						(00,400)
Net cash flows from operating activities		799,889		(1,150,608)		(215,577)
CASH FLOWS FROM INVESTING ACTIVITIES						
Net cash paid from derivatives		(7,176)		(16,612)		(33,454)
Purchases of property and equipment		(90,619)		(80,712)		-
Net cash flows from investing activities		(97,795)		(97,324)		(33,454)
OAGU ELOWO EDOM EMANONO ACTIVITIES						,
CASH FLOWS FROM FINANCING ACTIVITIES		3,886,860		1,043,886		3,054,828
Proceeds from notes payable Payments of notes payable		(4,224,138)		(775,536)		(3,579,198)
•				<u> </u>		<u> </u>
Net cash flows from financing activities		(337,278)		268,350		(524,370)
Net change in cash		364,816		(979,582)		(773,401)
Cash - beginning of year		931,038		1,910,620		2,684,021
Cash - end of year	\$	1,295,854	\$	931,038	\$	1,910,620
SUPPLEMENTARY INFORMATION			_			
Cash payments for interest on investor loans	\$	367,356	\$	363,161	\$	379,058
Conversion of note receivable to grant		-		31,916		-

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS December 31, 2015, 2014, and 2013

Founded in 1984, Working Capital for Community Needs (WCCN) is a 501(c)(3) nonprofit impact investing fund whose mission is to create opportunities for access to microfinance, services and markets to improve the lives and communities of the working poor in Latin America. WCCN empowers low-income Latin American entrepreneurs by sustaining partnerships with microfinance organizations and fair trade coffee organizations in Ecuador, El Salvador, Honduras, Guatemala, Nicaragua and Peru. To facilitate its activities in the greater Latin America area, WCCN formed a separate limited liability company, Community Needs, LLC during 2009. The LLC may further WCCN's purposes by participating in models that differ from WCCN's traditional avenues for promoting economic development.

Located in Madison, Wisconsin, WCCN is supported primarily through interest from its loan fund and donor contributions.

NOTE 1—SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

# **Principles of Consolidation**

The consolidated financial statements include the accounts of WCCN and its wholly owned subsidiary, Community Needs, LLC. All material intra-entity transactions have been eliminated.

#### **Basis of Presentation**

WCCN reports information regarding its financial position and activities according to three classes of net assets:

*Unrestricted net assets*—Net assets that are not restricted by donors. Designations are voluntary board-approved segregations of unrestricted net assets for specific purposes, projects, or investments.

Temporarily restricted net assets—Net assets whose use has been limited by donor-imposed time restrictions or purpose restrictions.

Permanently restricted net assets—Net assets that have been restricted by donors to be maintained by WCCN in perpetuity.

#### Investments

WCCN carries all investments at fair value. Realized and unrealized gains and losses are included in the change in net assets in the accompanying consolidated statements of activities.

#### Notes Receivable

Notes receivable consist of amounts due from microfinance organizations and producer cooperatives/associations in Latin America. Interest income is accrued on a monthly basis. The allowance for interest receivable at December 31, 2015 and 31, 2014 was \$21,522 and \$18,182. There was no allowance for interest receivable at December 31, 2013. The allowance for loan loss reserve is estimated based on an analysis of the risk criteria for each borrower in the portfolio and excludes notes carried at fair value. A percentage of the loan amount is set aside in the allowance account based on the risk assessment. The aggregate of those assessments is used as a means to estimate the amount needed in the allowance account. For notes carried at fair value, the fair value is determined by discounting the future cash flows, using the current rates at which similar loans would be made to borrowers with similar credit ratings and for the same remaining maturities, of such loans. WCCN considers any loans 90 days or more past due delinquent unless the loan is restructured and puts them in nonaccrual status.

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS December 31, 2015, 2014, and 2013

#### NOTE 1—SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (continued)

#### **Derivatives**

WCCN uses derivatives as fair value hedges for the notes receivable carried at fair value for the foreign exchange risk so that the return on these notes is similar to the other notes receivable. Derivatives used include cross currency swaps and forward contracts which are measured at fair value. Changes in fair value are recorded when they occur in the statement of activities.

## **Property and Equipment**

Acquisitions of property and equipment in excess of \$1,500 are capitalized. Property and equipment are carried at cost or, if donated, at the approximate fair value at the date of donation. Depreciation is computed using the straight-line method.

### **Notes Payable**

WCCN borrows funds from individuals and organizations at interest rates that averaged 3.07%, 3.15%, and 3.25% at December 31, 2015, 2014, and 2013. While less than rates charged by commercial lenders, these rates approximate the prevailing rate in the community development credit market. Accordingly, notes payable are recorded at their face value. WCCN also computes a 12-month average cost of capital which was 3.13%, 3.22%, and 3.36% at December 31, 2015, 2014, and 2013.

#### Contributions

Contributions that are restricted by the donor are reported as increases in unrestricted net assets if the restrictions expire (that is, when a stipulated time restriction ends or purpose restriction is accomplished) in the reporting period in which the revenue is recognized. All other donor-restricted contributions are reported as increases in temporarily or permanently restricted net assets, depending on the nature of the restrictions. When a restriction expires, temporarily restricted net assets are reclassified to unrestricted net assets and reported in the consolidated statements of activities as net assets released from restrictions.

# **Expense Allocation**

The costs of providing various programs and other activities have been summarized on a functional basis in the consolidated statements of activities and in the consolidated statements of functional expenses. Accordingly, certain costs have been allocated among the program services and supporting activities benefited.

# **Income Tax Status**

WCCN is exempt from federal income tax under Section 501(c)(3) of the Internal Revenue Code. In addition, WCCN qualifies for the charitable contribution deduction under Section 170(b)(1)(A) and has been classified as an organization other than a private foundation under Section 509(a)(2). Community Needs, LLC is treated as a disregarded entity for federal tax purposes and its operations are reported on WCCN's federal exempt organization return.

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS December 31, 2015, 2014, and 2013

#### NOTE 1—SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (continued)

#### **Estimates**

Management uses estimates and assumptions in preparing consolidated financial statements. Those estimates and assumptions affect the reported amounts of assets and liabilities, the disclosure of contingent assets and liabilities, and the reported revenue and expenses. Actual results could differ from those estimates.

#### Reclassifications

Certain accounts in the prior-year consolidated financial statements have been reclassified for comparative purposes to conform with the presentation in the current-year consolidated financial statements.

# **Date of Management's Review**

Management has evaluated subsequent events through March 30, 2016, the date which the consolidated financial statements were available to be issued.

#### NOTE 2—RETIREMENT PLAN

WCCN sponsors a SIMPLE IRA plan in which employees with prior year earnings of \$5,000 or more are eligible to participate. WCCN matches contributions to the plan up to 3% of the employee's deferrals. Retirement expense was \$11,973, \$12,247, and \$7,488 for 2015, 2014, and 2013.

# NOTE 3—OPERATING LEASE

WCCN rents office space in Madison, Wisconsin under an annual lease agreement that requires monthly payments of \$1,247. Lease expense was \$14,958, \$20,818, and \$26,568 in 2015, 2014, and 2013.

Community Needs, LLC rents office space adjacent to WCCN under an annual lease agreement that requires monthly payments of \$287. Lease expense for the LLC was \$3,375, \$4,742, and \$5,970 for 2015, 2014, and 2013.

WCCN and Community Needs, LLC renewed their annual lease agreement on November 10, 2015 requiring monthly payments of \$1,270 and \$287, respectively, beginning January 1, 2016.

#### **NOTE 4—RELATED PARTIES**

WCCN had notes payable to board members and key employees totaling \$14,328, \$94,317, and \$93,249 at December 31, 2015, 2014, and 2013. The interest rates on the notes range from 0% to 3.5% and the notes mature on various dates between January 2016 and October 2018. No board member has liquidated their investment in 2015. A board member retired in 2015 but retains her \$80,000 investment.

#### NOTE 5—DERIVATIVE FINANCIAL INSTRUMENTS

To manage fluctuations of foreign currency values related to loans denominated in foreign currencies, WCCN entered into one cross currency interest swap agreement which matures in concert with the outstanding foreign currency notes receivable. WCCN does not enter into derivative financial instrument agreements for trading or speculative purposes.

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS December 31, 2015, 2014, and 2013

#### NOTE 5—DERIVATIVE FINANCIAL INSTRUMENTS (continued)

A cross currency interest swap is a foreign exchange agreement between two parties to exchange principal and fixed rate interest payments on a loan in one currency for principal and fixed rate interest payments on an equal loan in another currency. As a result of the currency swap agreement, WCCN has eliminated its currency risk that the value of the loan repayments would be less or greater than the original loan amounts. A forward foreign exchange contract is an agreement between two parties to exchange one currency for another at a future date. Embedded in the cross currency interest rate swap is a forward contract which creates the obligation for both parties to close the swap agreement at the agreed upon maturity date.

The derivative instrument is designated as a fair value hedge to hedge the notes receivable measured at fair value. The fair value of the derivative is presented gross in the consolidated statement of financial position.

The following gains and losses are reported in the consolidated statements of activities for the derivative instruments designated and qualifying as hedging instruments in fair value hedges and related hedged items designated and qualifying in fair value hedge for the years ended December 31, 2015, 2014, and 2013:

	Gain (loss) on the derivative		n (loss) on edged item	Total		
Cross currency interest swap Forward foreign exchange	\$	9,076	\$ (8,568)	\$	508 -	
Total gain (loss) - 2015	\$	9,076	\$ (8,568)	\$	508	
Cross currency interest swap Forward foreign exchange	\$	6,365 (13,021)	\$ (3,930) 25,360	\$	2,435 12,339	
Total gain (loss) - 2014	\$	(6,656)	\$ 21,430	\$	14,774	
Cross currency interest swap Forward foreign exchange	\$	39,028 (11,938)	\$ 1,767 (12,773)	\$	40,795 (24,711)	
Total gain (loss) - 2013	\$	27,090	\$ (11,006)	\$	16,084	

#### NOTE 6 - PROPERTY AND EQUIPMENT

Property and equipment at December 31, 2015, 2014, and 2013 consisted of the following:

	2015		2014		2013	
Equipment	\$	18,842	\$	21,122	\$	4,047
Leashold improvements		64,937		63,637		-
Cloud-based lending software		87,552		-		-
Less accumulated depreciation		51,958		28,445		4,047
Property and equipment - net	\$	119,373	\$	56,314	\$	_

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS December 31, 2015, 2014, and 2013

#### NOTE 7—NOTES RECEIVABLE

In 2015, WCCN approved 20 new loans for a total value disbursement of \$6,010,000. 10 partners paid in full 27 loans totaling \$5,137,500. Total principal payments received in 2015 by WCCN were \$7,051,143.

# **Capital for Communities Fund (CC Fund)**

At December 31, 2015, WCCN held loan agreements with organizations in Nicaragua, Ecuador, Peru, Honduras, Guatemala, and El Salvador. These organizations use borrowed funds under the terms of the loan agreements for various projects in Latin America. The loans are for terms of one to five years at interest rates ranging from 4% to 11%. Interest payments are generally due quarterly and principal payments are due semi-annually. Since the loans are considered to be at a market rate of interest, no additional discounting is deemed necessary.

WCCN had two loans that were restructured in 2015 in the amount of \$775,000 and \$312,500. No loans were written off in 2015.

The restructured loan borrower of \$775,000 paid on time the first payment due in 2016 in the amount of \$144,709 on March 30, 2016. The second restructured loan borrower of \$312,500 has made a partial payment of overdue interest in 2015, and no principal repayment is due until April 2016. This \$312,500 restructured loan is in arrears at December 31, 2015, as a result of the overdue partial interest payment at the end of 2015.

WCCN had two partner agencies in Latin America with loans in arrears at December 31, 2015. The details of these two loans in arrears are below.

A borrower in Peru received fair trade coffee credit financing in the amount of \$1,000,000 to be used for the purchase of coffee. The loan was secured with the assignment of payment receivables from coffee contracts. There were a total of nine coffee contracts and only four were paid. A borrower in Peru has an outstanding balance of \$730,219 at December 31, 2015. A 50% loan loss provision of \$365,109 for this loan was allocated in 2014 and continued in 2015. Restructuring negotiations with the partner continued in 2015. WCCN became a secured mortgage holder of this partner in 2015 and entered into a collaborative agreement with a borrower in Peru and two other renowned creditors to collect the pending principal and interest. The last payment received from a borrower in Peru was \$86,783 received on November 18, 2014.

A borrower partner in Guatemala received two loans in September 2013 and March 2014 for a total of \$500,000, of which they paid \$187,500 in early 2015. They missed subsequent interest and principal payments. WCCN restructured the two loans in October 2015 to one loan secured with land collateral. But the partner made only a partial payment of the second interest amount due. The amount of missed interest was \$10,821, payment of which was to be made at December 31, 2015. A subsequent payment of \$6,000 was made in January of 2016. Negotiations with a borrower in Guatemala continue and they have committed to pay this balance by the end of April 2016.

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS December 31, 2015, 2014, and 2013

#### NOTE 7—NOTES RECEIVABLE (continued)

Notes receivable for the CC Fund December 31, 2015, 2014, and 2013 consisted of the following:

	2015	2015 2014		
CC Fund notes receivable	\$ 11,723,779	\$ 12,089,919	\$ 11,085,536	
Less loan loss reserve	811,349	709,283	376,805	
CC Fund notes receivable - net	10,912,430	11,380,636	10,708,731	
Less current portion	6,774,147	7,123,026	7,244,634	
CC Fund notes receivable less current portion	\$ 4,138,283	\$ 4,257,610	\$ 3,464,097	

# Community Needs, LLC (CN LLC)

WCCN maintains an agreement with Community Needs, LLC for services related to communications and payment collections on the receivables of the Community Needs, LLC. At December 31, 2015, Community Needs, LLC held loan agreements with organizations in Latin America. The loans are for terms of two top five years at interest rates between 9.5% and 10%. Since the loans are considered to be at market rate of interest, no additional discounting is deemed necessary.

Notes receivable, exclusive of fair value notes, for the CN LLC at December 31, 2015, 2014, and 2013 consisted of the following:

	2015		2014	2013
CN LLC notes receivable Less loan loss reserve	\$	110,000 1,100	\$ 487,500 4,875	\$ 400,000 60,029
CN LLC notes receivable - net Less current portion		108,900 60,900	 482,625 370,125	339,971 189,971
CN LLC notes receivable less current portion	\$	48,000	\$ 112,500	\$ 150,000

Community Needs, LLC elected the fair value option for its notes receivable denominated in foreign currencies. Electing the fair value option allows Community Needs, LLC to carry these notes receivable at fair value, which is more consistent with management's view of the underlying economics and the manner in which they are managed. In addition, accounting for these notes receivable at fair value reduces the accounting asymmetry that would otherwise result from carrying them at historical cost, like the other notes receivable Community Needs, LLC holds, and the related derivatives at fair value.

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS December 31, 2015, 2014, and 2013

# NOTE 7—NOTES RECEIVABLE (continued)

The difference between the aggregate unpaid principal balance and the aggregate fair value of the notes receivable at December 31, 2015, 2014, and 2013 are as follows:

	2015		2014		015 2014 2013		2013
Contractual payments Fair value	\$	128,879 126,187	\$	466,667 457,363	\$	487,496 482,351	
Difference	\$	2,692	\$	9,304	\$	5,145	

The amounts of gains (losses) in changes in fair value for the assets the fair value option were elected totaled (\$1,506), (\$31,444), and (\$11,006) for the year ended December 31, 2015, 2014, and 2013 and are reported under the investment return line in the consolidated statements of activities.

Gains (losses) included in changes in net assets during 2015, 2014, and 2013 attributable to changes in instrument-specific credit risk totaled \$1,708, \$252, and \$5,185. These gains and losses were determined based on the risk assessment on the credit riskiness of the borrower using a risk premium of 1% for 2015, 2014, and 2013.

Investment return consisted of the following at December 31, 2015, 2014, and 2013:

	2015	2014	2013
Interest and dividends Gain (loss) on hedging activity Gain (loss) on notes receivable fair value	\$ 1,030,213 9,076 (8,568)	\$ 1,131,464 (6,656) 21,430	\$ 1,014,156 27,090 (11,006)
Investment return	\$ 1,030,721	\$ 1,146,238	\$ 1,030,240

### NOTE 8-NOTES PAYABLE

# **Capital for Communities Fund (CC Fund)**

Through the Capital for Communities Fund, WCCN accumulates funds from lenders in the United States and in turn lends in larger amounts to various organizations in Latin America that operate loan programs serving low-income borrowers.

As of December 31, 2015, 2014, and 2013, there were approximately 500 notes executed each year with recurring and new lenders. Interest rates on the notes range from 0% to 5% with maturities due over the next six months to five years. Since the loans are considered to be at a market rate of interest in the community development credit market, no additional discounting is deemed necessary.

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS December 31, 2015, 2014, and 2013

# NOTE 8—NOTES PAYABLE (continued)

Notes payable for the CC Fund at December 31, 2015, 2014, and 2013 consisted of the following:

	2015	2014	2013
CC notes payable Less current portion	\$ 11,159,319 4,155,186	\$ 11,536,597 3,950,263	\$ 11,268,247 2,548,263
CC notes payable less current portion	\$ 7,004,133	\$ 7,586,334	\$ 8,719,984
Principal maturities of the notes payable for the	years ending December	r 31 are as follows	:

2016	\$ 4,155,186
2017	2,486,385
2018	1,393,765
2019	1,598,563
2020	1,475,420
Thereafter	50,000
Total	\$ 11 159 319

# Community Needs, LLC Fund (CN LLC)

Community Needs, LLC is capitalized with contributions from WCCN and funds from accredited investors in the United States. Community Needs, LLC has one \$40,000 note payable with 1% interest rate which matures in April 2018.

# NOTE 9-NET ASSETS

WCCN's board of directors has chosen to place the following limitation on unrestricted net assets:

	2015		2015 2014		2013		
WCCN reinvestment for growth plan Cloud-based lending software Undesignated	\$	150,000 1,218,347	\$	210,319 - 1,495,175	\$	311,578 - 1,843,535	
Unrestricted net assets	\$	1,368,347	\$	1,705,494	\$	2,155,113	
Temporarily restricted net assets are available for the	follo	wing purpose	s:				
		2015		2014		2013	
CC Equity Fund Various projects in Latin America	\$	<u>-</u>	\$	<u>-</u>	\$	300 17,035	

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS December 31, 2015, 2014, and 2013

#### NOTE 10—CONCENTRATIONS OF CREDIT RISK

The amounts loaned by WCCN to organizations in Latin America ("borrowing agencies") are in turn lent to small enterprises and individuals in Latin America. WCCN has disbursed such loans in Nicaragua, El Salvador, Guatemala, Ecuador, Honduras, and Peru. Notes executed between WCCN and the borrowing agencies are often not collateralized by assets of any material value.

The nature of the loans and the limited to no value of collateral constitute a significant concentration of credit risk for WCCN. Since this portion of WCCN's assets is concentrated outside the United States, it is reasonably possible that operations could be interrupted in the near term. All notes payable and notes receivable are denominated solely in United States dollars except for the notes receivable measured at fair value and hedged using derivatives, so there is no direct currency risk to WCCN from these financial instruments.

Notes receivable by country at December 31, 2015, 2014, and 2013 are as follows:

	2015 2014	2013
lor vador uras mala ngua	\$ 1,091,666 \$ 1,015 1,950,000 2,360 2,697,500 2,563 887,500 612 2,965,227 4,387 2,368,073 2,099	417     1,091,667       500     2,210,903       500     730,709       844     4,446,644
receivable oan loss reserves	<u> </u>	436,835
receivable - net	\$ 11,147,517	12,320,

Notes receivable by sector at December 31, 2015, 2014, and 2013 are as follows:

	2015	2014	2013
Microfinance	\$ 10,530,770	\$ 11,344,281	\$ 11,010,457
Fair trade/value chain	1,429,196	1,695,122	957,431
Notes receivable	11,959,966	13,039,403	11,967,888
Less loan loss reserves	812,449	718,778	436,835
Notes receivable - net	\$ 11,147,517	\$ 12,320,625	\$ 11,531,053
C4C Fund	\$ 108,900	\$ 482,625	\$ 339,971
CN LLC Fund	10,912,430	11,380,636	10,708,731
Fair Value	126,187	457,364	482,351
Total	\$ 11,147,517	\$ 12,320,625	\$ 11,531,053

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS December 31, 2015, 2014, and 2013

# NOTE 10—CONCENTRATIONS OF CREDIT RISK (continued)

WCCN's ability to repay investors depends on its ability to obtain repayment from partner agencies to which loans have been issued.

WCCN maintains cash balances at several financial institutions located in Madison, Wisconsin. Accounts at each institution are insured by the Federal Deposit Insurance Corporation up to \$250,000. At December 31, 2015, 2014, and 2013 WCCN's uninsured cash balances total approximately \$455,000, \$525,000, and \$1,035,000.

# NOTE 11—FAIR VALUE MEASUREMENTS

Fair values of assets and liabilities measured on a recurring basis at December 31, 2015, 2014, and 2013 are as follows:

	Fair	r Value	for Ide Ass		Signil Oth Obser Inp (Lev	ier vable uts	Und	ignificant observable Inputs Level 3)
Derivatives Notes receivable	\$	22,802 126,187	\$	-	\$	<u>-</u>	\$	22,802 126,187
2015	\$	148,989	\$	-	\$		\$	148,989
Derivatives Notes receivable	\$	6,550 457,364	\$	-	\$	<u>-</u>	\$	6,550 457,364
2014	\$	463,914	\$		\$		\$	463,914
Derivatives Notes receivable	\$	(3,406) 482,351	\$	<u>-</u>	\$	- -	\$	(3,406) 482,351
2013	\$	478,945	\$	_	\$		\$	478,945

Fair values of notes receivable are determined by discounting the future cash flows, using the current rates at which similar loans would be made to borrowers with similar credit ratings and for the same remaining maturities, of such loans. Fair value of the derivatives is determined by the present value of future expected cash flows by using the estimated forward currency rates at the time of the measurement.

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS
December 31, 2015, 2014, and 2013

#### NOTE 11—FAIR VALUE MEASUREMENTS (continued)

For fair value measurements using Level 3 inputs, a reconciliation of the beginning and ending balances are as follows:

	Derivatives		Notes Receivable		Total
Balance - December 31, 2012	\$	(70,691)	\$	995,363	924,672
Issuances Settlements Gain (loss) included in change in net assets		40,195 27,090		302,940 (804,946) (11,006)	302,940 (764,751) 16,084
Balance - December 31, 2013		(3,406)		482,351	478,945
Issuances Settlements Gain (loss) included in change in net assets		- 16,612 (6,656)		750,000 (796,417) 21,430	750,000 (779,805) 14,774
Balance - December 31, 2014		6,550		457,364	463,914
Issuances Settlements Gain (loss) included in change in net assets		7,176 9,076		(322,609) (8,568)	 (315,433) 508
Balance - December 31, 2015	\$	22,802	\$	126,187	\$ 148,989

# NOTE 12—LINE OF CREDIT

WCCN has a \$500,000 revolving line of credit, which was unused at December 31, 2015. Bank advances on the line carry an interest rate of 3.25%. Advances require monthly payments of accrued interest with payment of all outstanding principal plus accrued interest on May 1, 2016. The line is secured by a savings account.

# NOTE 13—CONDITIONAL PROMISES TO GIVE

WCCN has beneficiary designation forms on file with several of its investors which are not recognized on its consolidated statement of financial position. The total of those conditional pledges at December 31, 2015, 2014, and 2013 were \$1,029,693, \$1,096,595, and \$1,001,184, respectively. Amounts realized in public support from the execution of beneficiary designations and recognized in the consolidated statement of activities for 2015, 2014, and 2013 were \$11,280, \$17,624, and \$15,000, respectively.

WORKING CAPITAL FOR COMMUNITY NEEDS, INC. CONSOLIDATING SCHEDULE OF FINANCIAL POSITION December 31, 2015

ASSETS	WC	CN	ommunity eeds, LLC	Elin	ninations	Co	onsolidated Totals
CURRENT ASSETS Cash Accrued interest receivable - net CC Fund notes receivable - current portion CN LLC notes receivable - current portion Prepaid expenses Inventory Derivatives fair value Other receivables Intercompany receivables	6,7°	59,810 57,011 74,147 - 18,833 1,067 - 6,535 15,705	\$ 536,044 4,154 - 60,900 - 22,802 - 533,101	\$	- - - - - - (548,806)	\$	1,295,854 161,165 6,774,147 60,900 18,833 1,067 22,802 6,535
Total current assets	7,73	33,108	1,157,001		(548,806)		8,341,303
OTHER ASSETS CC Fund notes receivable less current portion CN LLC notes receivable less current portion Notes receivable fair value less current portion Property and equipment - net Investment in CN, LLC	1	38,283 - - 19,373 75,183	48,000 126,187 - -	(1	- - - - 1,275,183)		4,138,283 48,000 126,187 119,373
Total assets	\$ 13,20	65,947	\$ 1,331,188	\$ (1	1,823,989)	\$	12,773,146
LIABILITIES AND NET ASSETS AND MEMBER'S CURRENT LIABILITIES CC Fund notes payable - current portion Accounts payable Accrued interest payable - current portion Intercompany payables	\$ 4,15 10	55,186 35,614 69,566 33,101	\$ - - 300 15,705	\$	- - - (548,806)	\$	4,155,186 35,614 169,866
Total current liabilities	4,89	93,467	16,005		(548,806)		4,360,666
LONG-TERM LIABILITIES CC Fund notes payable less current portion CN LLC notes payable	7,00	04,133 <u>-</u>	40,000		- -		7,004,133 40,000
Total liabilities	11,8	97,600	56,005		(548,806)		11,404,799
NET ASSETS AND MEMBER'S EQUITY Unrestricted net assets Member's equity	1,30	68,347 <u>-</u>	- 1,275,183	(1	- 1,275,183)		1,368,347 -
Total net assets and member's equity	1,30	68,347	1,275,183	(^	1,275,183)		1,368,347
Total liabilities and net assets and member's equity	\$ 13,20	65,947	\$ 1,331,188	\$ (	1,823,989)	\$	12,773,146

WORKING CAPITAL FOR COMMUNITY NEEDS, INC. CONSOLIDATING SCHEDULE OF ACTIVITIES Year ended December 31, 2015

UNRESTRICTED NET ASSETS SUPPORT AND REVENUE	WCCN	Community Needs, LLC	Eliminations	Total
Investment return Contributions Loan fees Other	\$ 938,228 125,324 58,250 8,734	\$ 57,130 4,020 600	\$ 35,363 - - -	\$ 1,030,721 129,344 58,850 8,734
Total unrestricted support and revenue	1,130,536	61,750	35,363	1,227,649
EXPENSES				
Personnel	485.332	39,021	_	524.353
Interest on investor loans	353,747	300	_	354,047
Consultants	245,551	23,733	_	269,284
Legal	37.378	13,267	-	50,645
Grants and allocations	100	-	-	100
Office expense	28,798	3,973	-	32,771
Accounting	15,930	1,763	-	17,693
Resources	6,189	695	-	6,884
Insurance	12,221	1,349	-	13,570
Bank and investment fees	11,136	2,146	-	13,282
Occupancy	17,058	3,375	-	20,433
Travel and training	93,355	9,625	-	102,980
Conferences and meetings	9,026	892	-	9,918
Provision for loan losses	92,487	(4,922)	-	87,565
Provision for interest losses	12,919	-		12,919
Marketing	8,269	839	-	9,108
Depreciation	27,560	-	-	27,560
Other	10,627	1,057		11,684
Total expenses	1,467,683	97,113		1,564,796
Change in net assets	\$ (337,147)	\$ (35,363)	\$ 35,363	\$ (337,147)